## MINISTRY OF EDUCATION AND SCIENCE OF UKRAINE SUMY NATIONAL AGRARIAN UNIVERSITY

# EDUCATIONAL PROFESSIONAL **PROGRAM**

«MANAGEMENT»

LEVEL OF HIGHER EDUCATION First (bachelor) level **DEGREE OF HIGHER EDUCATION** bachelor BRANCH OF KNOWLEDGE 07 - «Management and administration» SPECIALTY 073 «Management»

«APPROVED»

Academic Council of Sumy NAU

2024 y., (protocol № 17)

Chairman of the Academic Council Colodymyr LADYKA

and professional program has been

huroduced effective from September 1.09.2024 y

Acting rector \_\_\_\_\_ Volodymyr LADYKA

(dictate № 294/16 from « 27 » 06 2024 y.)

# LETTER OF APPROVAL educational and professional program

TO !				•
Pro	lect	group	consisting	of
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Chairman of the project team,

Doctor of Economics, professor, professor of Management department named after Professor L.I. Mykhailova

Nataliya STOYANETS

Project team members:

Ph.D., Associate Professor of Management department named after Professor L.I. Mykhailova

Victoriya TKACHENKO

Ph.D., Associate Professor of Management department named after Professor L.I. Mykhailova

Lyudmyla KHROMUSHYNA

Ph.D., Associate Professor of Management department named after Professor L.I. Mykhailova

Lyudmila MOHYLNA

Considered and approved at an extended meeting at Management department named after Professor L.I. Mykhailova with the participation of students and stakeholders, protocol № 1 from 22.02. 2024 y.

Head of the educational department

Nataliya KOLODNENKO

T. p. d., head of the education quality department,

Licensing and accreditation,

PhD, Associate Professor

Olena RYBINA

Vice-rector for scientific and pedagogical and educational work, doctor of science, professor

Igor KOVALENKO

Approved at a meeting of the Academic Council of the Faculty of Economics and Management 2/ March 2024 y., protocol № &

Chairman of the Academic Council of the Faculty economics and management,

doctor of economic science., professor

Marharyta LYSHENKO

Changes were made and approved at the meeting of the Academic Council of the Faculty of Economics and Management Protocol №11 from 20.06.2024

#### **List of normative documents:**

- 1. Zakon Ukrayiny «Pro vyshchu osvitu» vid 01.07.2014 r. № 1556-VII // Baza danykh «Zakonodavstvo Ukrayiny» / VR Ukrayiny. <a href="http://zakon4.rada.gov.ua/laws/show/1556-18">http://zakon4.rada.gov.ua/laws/show/1556-18</a>.
- 2. Zakon Ukrayiny «Pro osvitu» // Baza danykh «Zakonodavstvo Ukrayiny» / VR Ukrayiny. <a href="http://zakon5.rada.gov.ua/laws/show/2145-19">http://zakon5.rada.gov.ua/laws/show/2145-19</a>.
- 3. Natsional'nyy klasyfikator Ukrayiny: «Klasyfikator profesiy» DK 003:2010 (Redaktsiya vid 30.11.2017 r.) // Baza danykh «Zakonodavstvo Ukrayiny» / VR Ukrayiny. <a href="http://zakon.rada.gov.ua/rada/show/va327609-10">http://zakon.rada.gov.ua/rada/show/va327609-10</a>.
- 4. Natsional'na ramka kvalifikatsiy // Baza danykh «Zakonodavstvo Ukrayiny» / VR Ukrayiny. <a href="http://zakon4.rada.gov.ua/laws/show/1341-2011-p">http://zakon4.rada.gov.ua/laws/show/1341-2011-p</a>.
- 5. Postanova Kabinetu Ministriv Ukrayiny «Pro zatverdzhennya pereliku haluzey znan' i spetsial'nostey, za yakymy zdiysnyuyet'sya pidhotovka zdobuvachiv vyshchoyi osvity» (redaktsiya vid 30.11.2017 r.) // Baza danykh «Zakonodavstvo Ukrayiny» / VR Ukrayiny. <a href="http://zakon4.rada.gov.ua/laws/show/266-2015-p">http://zakon4.rada.gov.ua/laws/show/266-2015-p</a>.
- 6. Metodychni rekomendatsiyi shchodo rozroblennya standartiv vyshchoyi osvity, zatverdzheni Nakazom Ministerstva osvity i nauky Ukrayiny vid 01 chervnya 2016 r. № 600 (zi zminamy) [Elektronnyy resurs]. rezhym dostupu: https://mon.gov.ua/ua/osvita/visha-osvita/naukovo-metodichna-rada-ministerstva-osviti-i-nauki-ukrayini/metodichni-rekomendaciyi-vo
- 7. Nakaz Ministerstva osvity i nauky Ukrayiny «Pro zatverdzhennya standartu vyshchoyi osvity za spetsial'nistyu 073 «Menedzhment» dlya (bakalavrs'koho) pershoho rivnya osvity» №1165 vid 29 zhovtnya 2018 roku. <a href="https://mon.gov.ua/ua/npa/pro-zatverdzhennya-standartu-vishoyi-osviti-za-specialnistyu-073-menedzhment-dlya-pershogo-bakalavrskogo-rivnya-vishoyi-osviti">https://mon.gov.ua/ua/npa/pro-zatverdzhennya-standartu-vishoyi-osviti-za-specialnistyu-073-menedzhment-dlya-pershogo-bakalavrskogo-rivnya-vishoyi-osviti</a>
- 8. EQF-LLL European Qualifications Framework for Life long Learning:https://ec.europa.eu/ploteus/sites/eac-eqf/files/brochexp en.pdf];
- 9. QF-EHEA Qualification Framework of the European Higher Education Area http://www.ehea.info/article-details.aspx?ArticleId=67];
- 10. TUNING for familiarization with special (professional) competencies and examples of standards http://www.unideusto.org/tuningeu/.

#### **Useful links:**

- 1. Regulations on the organization of the educational process at the Sumy National Agrarian University, approved by the Decision of the Academic Council of the Sumy National Agrarian University dated 04/26/2021. URL: https://snau.edu.ua/wp-content/uploads/2022/10/polonna.pdf
- 2. Development strategy of the Sumy National Agrarian University for 2020-2025 https://snau.edu.ua/wp-content/uploads/2021/01/%D1%81%D1%82%D1%80%D0%B0%D1%82%D0%B5%D0%B3%D0%B8%D1%8F.pdf
- 3. Code of Academic Integrity of the Sumy National Agrarian University, approved by the Academic Council of the University on December 26, 2017. URL: http://docs.snau.edu.ua/documents/education/quality/kodeks akadem dobrochesnosti.pdf
- 4. Regulation on prevention and detection of academic plagiarism at Sumy National University, approved by the Scientific Council of SNAU on December 26, 2017. URL: http://docs.snau.edu.ua/documents/education/quality/polojennya\_plagiat.pdf
- 5. Regulations on the procedure for checking academic and scientific texts for uniqueness at the Sumy National Agrarian University, approved by the Scientific Council of SNAU on October 15, 2019. URL: https://snau.edu.ua/wp-content/uploads/2019/11/POLOZENNY\_UNIKALKNIST\_SNAU.pdf

#### **PREAMBLE**

The educational-professional program is a normative document, which contains a system of educational components at the first (bachelor's) level of higher education within the specialty 073 "Management" in the field of knowledge 07 "Management and Administration", which defines the requirements for education of persons who can start training under this program, the list of disciplines and the logical sequence of their study, the number of ECTS credits required to complete this program, as well as the expected learning outcomes that must be mastered by the bachelor's degree. Appointment of the educational-professional program of the bachelor's degree graduate - preparation of the person for acquisition of theoretical and practical knowledge, abilities and skills sufficient for successful performance of professional duties on a specialty 073 "Management", general principles of methodology of professional activity, other competences sufficient for effective performance of executive tasks of the appropriate level of professional activity.

The educational and professional program takes into account the requirements of the Law of Ukraine "On Higher Education", the Standard of Higher Education OS "Bachelor" specialty 073 "Management" and the National Qualifications Framework.

Users of the educational and professional program:

- applicants for higher education who study at Sumy National Agrarian University at the first (bachelor's) level in the specialty 073 "Management";
- scientific and pedagogical workers of Sumy National Agrarian University, who train bachelors in the specialty 073 "Management";
  - Admissions Committee of Sumy National Agrarian University;
- examination commission of specialty 073 "Management" in the field of knowledge 07 "Management and Administration".

#### Developers of the educational-professional program "Management":

Doctor of Economics, professor, professor of Management department named after Professor L.I. Mykhailova

Nataliya STOYANETS

### **Project team members:**

Ph.D., Associate Professor of Management department

named after Professor L.I. Mykhailova

Victoriya TKACHENKO

Ph.D., Associate Professor of Management department

named after Professor L.I. Mykhailova

Lyudmyla KHROMUSHYNA

Ph.D., Associate Professor of Management department

named after Professor L.I. Mykhailova

Lyudmila MOHYLNA

#### **Reviews of external stakeholders:**

- 1. TKACHENKO Yuriy «Zernova Dolyna» Farming Company, director.
- 2. GOMAN Alexander, founder, director of LLC "Alimentarius SM".
- 3. **DUDCHENKO Andriy, LLC** managing director «OshchadBank»,

# II. Profile of the educational and professional program "Management"

"Management"				
1. General information  Level of higher The first (bachelor's) level				
The first (bachelor's) level				
Bachelor				
07 Management and administration				
073 Management				
No restrictions				
Bachelor of Management				
Degree of higher education. Bachelor				
Specialty: Management				
Educational program: Management				
Bachelor's degree, single, 240 credits ECTS - European credit transfer and accumulation system, study period 3 years 10 months based on complete secondary education; 120 credits European credit transfer and accumulation system, study period 1 years 10 months based on the "junior bachelor" degree (OKR "junior specialist") with recognition and re- enrollment of ECTS credits received within the previous educational program of training junior bachelor (junior specialist) 180 credits European credit transfer-accumulation system study period 2 years 10 months based on the degree "professional junior bachelor" with recognition and re-enrollment of ECTS credits received within the previous educational program				
Accreditation Commission of Ukraine. Certificate of accreditation of the specialty				
NRC of Ukraine - level 6, FQ-ENEA - the first cycle, EQF-LLL - level 6				
Presence of full general secondary education or ED "Junior Bachelor" in the relevant specialty				
Bachelor" in the relevant specialty Ukrainian, English				
Oktomon, Diignon				
on the educational Until 01.07.2024 y.				
www.snau.edu.ua  The purpose of the educational program				

#### 2. The purpose of the educational program

The program was developed in accordance with the mission and strategy of the university and is aimed at training bachelors in management capable of carrying out professional activities based on the assimilation of conceptual scientific and practical knowledge, management concepts and principles of the formation and effective functioning of the management system

in the field of management of organizations and their divisions, with the aim of adopting effective management decisions on the basis of sustainable development for the development of the agricultural sector

3 – Characteristics of the educational program			
Orientation of the	Educational and professional		
	Laucational and professional		
educational program			
The main focus of the	Special education and professional training in the field of		
educational program	management, in particular, focusing on the formation of the ability		
and specialization	to justify solving problems in the field of management of various		
•	types of activities of organizations and their divisions in order to		
	make effective management decisions based on the principles of		
	sustainable development for the development of the agricultural		
	sector		
	Key words: management, organization, management system,		
	management tools, agrarian management.		
Features of the	The program is aimed at mastering conceptual scientific and		
program	practical knowledge of management, with an emphasis on		
	organizational management activities of organizations of various		
	forms of ownership of the agricultural sector (agricultural		
	management), professional special training of managers for the		
	agrarian sector of the economy, taking into account the		
	requirements of the labor market, proactive and able to quickly		
	adapt to modern business - environments.		
<b>Description</b> of the	Object of study: management of organizations and their		
subject area	divisions.		
	Learning goals: training of specialists capable of solving practical		
	problems and complex specialized tasks, characterized by		
	complexity and uncertainty of conditions, in the field of		
	management of organizations and their units.		
	Theoretical content of the subject area: paradigms, laws, regularities, principles, historical prerequisites of management		
	development; concepts of systemic, situational, process, adaptive,		
	anticipatory, anti-crisis, innovative, project management, etc.;		
	functions, methods, technologies and managerial decisions in		
	management.		
	Methods, techniques and technologies: general scientific and		
	specific research methods (calculation-analytical, economic-		
	statistical, economic-mathematical, expert assessment, factual,		
	sociological, documentary, balance, etc.); methods of		
	implementing management functions (marketing research		
	methods; methods of economic diagnostics; methods of		
	forecasting and planning; methods of designing organizational		
	management structures; methods of motivation; methods of		
	control; methods of evaluating social, organizational and		
	economic efficiency in management, etc.). management methods		
	(administrative, economic, socio-psychological, technological);		
	technologies for justifying management decisions (economic		
	analysis, simulation modeling, decision tree, etc.).		
	Tools and equipment: modern information and communication		
	equipment, information systems and software products used in		
	management.		

Academic rights of graduates	They have the right to continue their studies at the second (master's) level of higher education. Acquisition of additional qualifications in the system of postgraduate education.		
4. The amount of ECTS degree.	S credits required to obtain an appropriate higher education		
The amount of education bachelor's programs	The scope of the bachelor's educational program  on the basis of complete general secondary education – 240 ECTS credits;  on the basis of the "junior bachelor" degree (educational and qualification level "junior specialist"), the higher education institution has the right to recognize and re-enroll ECTS credits received within the previous educational program of junior bachelor (junior specialist) training in the amount of no more than 120 ECTS credits;  on the basis of the "professional junior bachelor" degree, the institution of higher education has the right to recognize and re-enroll no more than 60 ECTS credits received under the previous		

institution of higher education has the right to recognize and reenroll no more than 60 ECTS credits received under the previous educational program of professional pre-higher education. Admission on the basis of "junior bachelor's" and "professional

Admission on the basis of "junior bachelor's" and "professional junior bachelor's" degrees of the "junior specialist" educational qualification level is carried out based on the results of an external independent assessment in accordance with the procedure specified by law

At least 50% of the volume of the educational program should be aimed at ensuring general and special (professional) competences in the specialty defined by the standard of higher education.

5. Suitability of graduates for employment and further study			
Suitability for	Name and code of the	Professional job title	
employment	professional group	(position)	
	343 Management technicians		
	3431 Secretaries of administrative bodies	Manager (Secretary) of the Executive Committee Administrative Secretary Secretary of the committee (organizations, enterprises, institutions)	
	3435.2 Organizers of office work	Office organizer (government agencies)	
	3435.3 Organizers of office work (types of economic activity)	Organizer of office work (types of economic activity)	
	3436.1 Assistants to heads of enterprises, institutions and organizations	Assistant head of the enterprise (institution, organization); Referent	
	3436.2 Assistants to heads of production and other major departments	111111111111	
	3436.3 Assistants to managers of small businesses without management staff	Assistant manager of a small business without management staff	
	3439 Other management	Inspector	

	technicians				
Further training	The graduate has the right to continue studying at the second				
_	(master's) level - 7th level of National framework of qualifications				
6 – Teaching and assessment					
Teaching and learning	Student-centered learning, problem-oriented learning, e-learning in the Moodle system, self-learning, research-based learning, etc.  Teaching is conducted in the form of: lectures, multimedia lectures, interactive lectures, seminars, practical classes, independent study, individual classes, etc.  A combination of lectures, practical classes with the solution of situational problems and the use of case methods, business games, trainings that develop practical skills, abilities and form creative thinking.				
Evaluation	The educational program provides formative (written and oral comments and instructions of teachers in the learning process, formation of self-assessment skills, involvement of students in evaluating each other's work) and summative (written exams in academic disciplines, evaluation of current work during the study of individual educational components (presentations, testing), defense of practice reports, certification exam.  Current survey, test control, presentation of individual tasks, team reports, practice reports. Final control - exams and tests taking into account the accumulated points of the current control Public defense of qualification work.				
	7 – Program competencies				
Integral competence	The ability to solve complex specialized tasks and practical				
integral competence	problems characterized by the complexity and uncertainty of conditions, in the field of management or in the learning process, which involves the application of theories and methods of social and behavioral sciences.				
General competencies (GC)	GC 1. The ability to exercise their rights and responsibilities as a member of society, to realize the values of civil (democratic) society and the need for its sustainable development, the rule of law, human and civil rights and freedoms in Ukraine.  GC 2. Ability to preserve and increase moral, cultural, scientific values and increase the achievements of society based on understanding the history and patterns of development of the subject area, its place in the general system of knowledge about nature and society and in the development of society, techniques and technologies, forms of physical activity for active recreation and a healthy lifestyle.  GC 3. Ability to abstract thinking, analysis, synthesis.  GC 4. Ability to apply knowledge in practical situations.  GC 5. Knowledge and understanding of the subject area and understanding of professional activity.  GC 6. Ability to communicate in the state language, both orally and in writing.  GC 7. Ability to communicate in a foreign language.  GC 8. Skills in using information and communication technologies.  GC 9. Ability to learn and master modern knowledge.  GC 10. Ability to conduct research at the appropriate level.				

- GC 11. Ability to adapt and act in a new situation. GC 12. The ability to generate new ideas (creativity). Appreciation diversity GC 13. and respect for and multiculturalism. GC 14. Ability to work in an international context. GC 15. Ability to act on the basis of ethical considerations (motives). GC 16. The ability to make decisions and act in accordance with the principle of inadmissibility of corruption and any other manifestations of dishonesty. PC 1. Ability to define and describe the characteristics of the **Professional** competence (PC) organization. PC 2. The ability to analyze the results of the organization's a PC ctivities, to compare them with the factors influencing the external and internal environment. PC 3. The ability to determine the prospects for the development of the organization's activities PC 4. The ability to determine the functional areas of the organization and the connections between them. PC 5. The ability to manage the organization and its divisions through the implementation of management functions. PC 6. The ability to act socially, responsibly and consciously. PC 7. Ability to choose and use modern management tools. PC 8. Ability to plan the activities of the organization and manage PC 9. The ability to work in a team and establish interpersonal interaction when solving professional tasks. PC 10. Ability to evaluate the performed work, ensure their quality and motivate the organization's personnel. PC 11. Ability to create and organize effective communications in the management process. PC 12. The ability to analyze and structure the problems of the organization, to form reasonable solutions. PC 13. Understand the principles and norms of law and use them in professional activity. PC 14. Understand the principles of psychology and use them in professional activities.
  - 8 Programmatic results of studies

PC 15. Ability to form and demonstrate leadership qualities and

- PRS 1. Know your rights and responsibilities as a member of society, to realize the values of civil society, the rule of law, human rights and freedoms and citizen in Ukraine.
- PRS 2. To maintain moral, cultural, scientific values and multiply the achievements of society, use different types and forms of motor activity to conduct a healthy lifestyle.
- PRS 3. Demonstrate the knowledge of theories, methods and functions of management, modern leadership concepts.
- PRS 4. Demonstrate problems for identifying problems and substantiation of managerial decisions.
- PRS 5. Describe the content of functional areas of organization.
- PRS 6. To identify search skills, collecting and analyzing information, calculation of indicators for substantiation of managerial decisions.
- PRS 7. To identify organizational design skills.
- PRS 8. Apply management methods to ensure the effectiveness of the organization.
- PRS 9. Demonstrate the skills of interaction, leadership, and command work.

behavioral skills.

PRS 10. Have a skill to substantiate effective instruments to motivate the personnel of the

organization.

- PRS 11. Demonstrate the skills of analyzing the situation and the implementation of communication in various fields of organization.
- PRS 12. Evaluate the legal, social and economic consequences of the organization's functioning.
- PRS 13. Communicate in oral and written forms by public and foreign languages.
- PRS 14. Identify the reasons for stress, adapt yourself to the team members to a stress situation, and find means to neutralize it.
- PRS 15. Demonstrate the ability to act socially responsibly and publicly deliberately on the basis of ethical reasons (motives), respect for diversity and intercultural.
- PRS 16. Demonstrate self-work skills, flexible thinking, openness to new knowledge, is critical and self-critical.
- PRS 17. Perform research individually and / or in a group under the leadership of the leader.
- PRS 18. Analyze indicators of development of management objects in the conditions of implementation of sustainable development programs.
- PRS 19. Use modern information technologies in the management of resources and databases to substantiate management decisions regarding the choice of innovative technologies in agricultural enterprises.
- PRS 20. Demonstrate the ability to ensure legal justification, financial expediency, customs and logistical support and safety of business operations of economic entities on the markets of agricultural products and food.

agricultural products an				
9 – Resource Provision of Program				
Staffing	The implementation of the educational and professional program in			
	management is carried out by five doctors of economic sciences,			
	professors and fifteen candidates of economic sciences, associate			
	professors with at least 10 years of work experience.			
	All scientific and pedagogical workers involved in the			
	implementation of the educational and professional management			
	program are full-time employees of the Sumy National Agrarian			
	University; have a scientific degree and/or academic title and a			
	confirmed level of scientific and professional activity.			
	In order to increase the practical orientation of the educational			
	process, leading practitioners and foreign experts are involved in			
	conducting lectures.			
Material and	Provision of educational facilities, computer workstations, and			
technical support	multimedia equipment meets the need. All the necessary social and			
teenmear support	household infrastructure is available, the number of places in the			
	dormitories meets the requirements.			
	For the implementation of the educational and professional program,			
	the Faculty of Economics and Management has specialized			
	educational and training and computer laboratories equipped with the			
	necessary equipment and software (Diamond FMS software complex,			
	Master Test).			
	Distance learning is implemented on the MOODLE,			
	GoogleClassroom platforms and the ZOOM, GoogleMeet, Teams			
	online conference service platforms.			
Information and				
teaching and	educational programs, educational, scientific and educational			
methodological	activities, structural divisions, reception rules, international			
support	cooperation, practice and employment, contacts.			
PP	All SNAU registered users have unlimited Internet access. The Snow			
	Scientific Library Fund contains more than 313 thousand copies of			
	Selemino Elorary Faina contains more mail 515 thousand copies of			

educational, scientific literature, periodical scientific pub More than 7, 6700 records have been made to the electronic The electronic databases of secondary information are creused - a buffinistic directory (more than 1,100 entries), dis directory (363 records), catalog of abstracts (2585 entries), et Electronic cardboard is created. Reading room is equip wireless access to the Internet. All library resources are through the University's website: http://library.sau.sumy.ua All educational disciplines of the course of education professional training in the management are provided with of lectures, methodical recommendations for practical claindependent work, methodological recommendations for the of professional internship and pre-diploma practices, as we		
	recommendations for writing a bachelor degree.	
	10 – Academic Mobility	
National Credit Mobility	Based on bilateral agreements between Sumy National Agrarian University and Ukrainian universities of economic orientation <a href="https://international.snau.edu.ua/mizhnarodni-proekti/akademichna-mobilnist/">https://international.snau.edu.ua/mizhnarodni-proekti/akademichna-mobilnist/</a>	
International Credit Mobility    https://international.snau.edu.ua/mizhnarodni-partneri/   Based on bilateral agreements between Sumy National Age   University and foreign partner educational institutions		
Training of foreign applicants for higher education	Possible after studying the course of the Ukrainian language	
	of applicants for higher education	
Forms of attestation of applicants for higher education	qualification work	
Requirements for qualifying work	Qualification work involves solving a complex specialized task or a practical problem in the field of management, characterized by complexity and uncertainty of conditions, with the application of theories and methods of economic science.  There can be no academic plagiarism, falsification, or plagiarism in the qualification work.  The qualification work must be published on the official website of the Sumy NAU.	

Guarantee of an educational program Doctor of Economic Sciences, Professor

Nataliya STOYANETS

# The list of components of the educational-professional program and their logical sequence

1.1. List of components of the Educational Program

The list of academic disciplines of the normative part of the EP by cycles

Code Code The Ist of academic disciplines of the normative part of the EP by cycles			
The name of the discipline	discipline.	the discipline	Form of control
1.1. Humanities and socio-econ	omic discipl	ines	
Historical and philosophical studies	5	150	exam, test
Fundamentals of scientific research	5	150	exam
Foreign language	5	150	exam, test
Civic education	5	150	exam
Ukrainian language and academic writing	5	150	exam
Total	25	750	
1.2 Disciplines of natural science (fund	lamental) tra	ining	
Microeconomics	5	150	exam
Macroeconomics	5	150	exam
Higher mathematics and probability theory	5	150	exam, test
Economic and mathematical methods and models	5	150	exam
Modern multimedia technologies	5	150	exam, test
Systems of innovative technologies in agricultural production	5	150	exam
Total	30	900	
	training		
Commercial law	5	150	exam
Economy of enterprises	5	150	exam
Management	5	150	exam
Marketing	5	150	exam
Finance money and credit	5	150	exam
Accounting	5	150	exam
Professional information technologies	5	150	exam
Statistics	5	150	exam
Analysis of economic activity	5	150	exam
Total	45	1450	
1.4 Disciplines of professional and pra-	ctical trainin		ıt
HR	5	150	exam
Self-management	5	150	exam
Management of innovations	5	150	exam
Leadership and communications in management	5	150	exam
	The name of the discipline  1.1. Humanities and socio-econ  Historical and philosophical studies Fundamentals of scientific research Foreign language Civic education Ukrainian language and academic writing Total 1.2 Disciplines of natural science (fund Microeconomics Macroeconomics Higher mathematics and probability theory Economic and mathematical methods and models Modern multimedia technologies Systems of innovative technologies in agricultural production Total 1.3 Disciplines of general professional Commercial law Economy of enterprises Management Marketing Finance money and credit Accounting Professional information technologies Statistics Analysis of economic activity Total 1.4 Disciplines of professional and practical management Management Management of innovations Leadership and communications in	The name of the discipline  The name of the discipline  1.1. Humanities and socio-economic disciple  Historical and philosophical studies  Fundamentals of scientific research  Foreign language  Civic education  Ukrainian language and academic writing  Total  25  1.2 Disciplines of natural science (fundamental) tradition  Microeconomics  Macroeconomics  Fundamentals and probability theory  Economic and mathematical methods and models  Modern multimedia technologies  Systems of innovative technologies in agricultural production  Total  30  1.3 Disciplines of general professional training  Commercial law  Economy of enterprises  Management  Marketing  Finance money and credit  Accounting  Professional information technologies  Statistics  Analysis of economic activity  5  Total  1.4 Disciplines of professional and practical training  HR  Self-management  Management of innovations  Leadership and communications in	The name of the discipline  The name of the discipline  I.1. Humanities and socio-economic disciplines  Historical and philosophical studies  Fundamentals of scientific research  Foreign language  Civic education  Ukrainian language and academic writing  Total  J.2. Disciplines of natural science (fundamental) training  Microeconomics  Higher mathematics and probability theory  Economic and mathematical methods and models  Modern multimedia technologies  Systems of innovative technologies in agricultural production  Total  J.3. Disciplines of general professional training  Commercial law  Seconomy of enterprises  Management  Accounting  Professional information technologies  Statistics  Analysis of economic activity  Total  J.4. Disciplines of professional and practical training of the studer  HR  Self-management  Self-management  Self-management  Minimum number of studies for study of the disciplines of study of the disciplines o

MC 25	5. International Economic Relations	5	150	avam	
MC 26		5	150	exam	
	8	5		exam	
MC 2	1 &		150	exam	
MC 28	3 &	5	150	exam	
MC 29	8	5	150	exam	
MC 30	Management of sustainable development	5	150	exam	
	Total	50	1500		
	ng to the normative part Qualification work	150	4500		
Practical tr	aining				
MC 31. Edu	acational practice	10	300		
MC 32. Prod	duction practice (basic in the specialty)	5	150		
MC 33. Indu	ustrial practice and pre-diploma practice	10	300		
MC 34. Prep	paration and defense of qualification work	5	150		
Total		30	900		
	2. 2. ELECTIVE EDUCATION	AL DISCIPL	INES	-	
	2.1 Cycle of university-wide optional su	bjects of gen	eral training		
EC 1	Choice of motor activity	5		test	
EC 2	Humanitarian elective discipline	5		test	
EC 3	Elective discipline	5 test		test	
EC 4	Elective discipline	5 test		test	
2.2 Cycle of disciplines of general training for the specialties of				culty	
EC 5	Elective discipline	5		exam	
EC 6	Elective discipline	5			
EC 7	Elective discipline	5			
EC 8	Elective discipline	5		test	
2.3 The cycle of selective disciplines of professional train			al training		
EC 9	Elective discipline	5		test	
EC 10	Elective discipline	5 test		test	
EC 11	Elective discipline	5 exam			
EC 12	Elective discipline	5		test	
The total amount of sample components			60		
TOTAL SCOPE OF EDUCATIONAL AND PROFESSIONAL PROGRAMS				240	

# I. Disciplines of general preparation for all specialties of the faculty: <a href="https://eim.snau.edu.ua/disciplini-zagalno%d1%97-pidgotovki/">https://eim.snau.edu.ua/disciplini-zagalno%d1%97-pidgotovki/</a>

The name of the discipline	Number of credits/hours/ form of control
Political economy	5/150/ exam
Theory of organizations	5/150/ exam
Regional economy	5/150/ exam
Econometrics	5/150/ exam
General basics of the organization of economic accounting	5/150/ exam
Finances of nature management	5/150/ exam
Public speaking and communications	5/150/ exam
Cost management	5/150/ exam
Labor economics and social labor relations	5/150/ exam
Foreign economic activity	5/150/ exam
The tax system	5/150/ exam
Basics of business analytics	5/150/ exam
International agrarian business	5/150/ exam
Financial analysis (except specialties 072 Finance, banking and insurance, 071 Accounting and taxation)	5/150/ test
International finance	5/150/ test
Taxation of agribusiness enterprises	5/150/ test
Planning and control at the enterprise	5/150/ test
Organization of public service work	5/150/ test
International trade	5/150/ test
Branding	5/150/ test
Electronic commerce	5/150/ test
Marketing of territories	5/150/ test
Information technologies in the formation of	5/150/ test
management reporting	
Quality management	5/150/ test
Organization of public procurement	5/150/ test
Bioeconomy and sustainable development	5/150/ test

### Disciplines of the professional training cycle

The name of the discipline	The minimum number of studies. hours of study of the discipline	Form final control
Management consulting and communications	-40	
Justification of management decisions	5/150	test
Management consulting		
International management		
Strategic management	5/150	test
Management of investment activities		
International trade and business		
FEA of the enterprise	5/150	exam
Management in international business		
Intercultural communication		
Environmental economy (concept of sustainable development)	5/150	test
Communication marketing		

## Form of attestation of higher education applicants

Attestation of graduates of the educational program "Management of organizations and administration" specialty 073 "Management", OS "Bachelor" is carried out in the form of performance and public defense of qualification work.

Graduation qualification work should not contain academic plagiarism, be original and authentic. It is made public on the official website of the university and transferred to the repository of the Sumy NAU.

Successful attestation of graduates ends with the issuance of a document of the established model awarding them with a bachelor's degree with the qualification "Bachelor of Management".

Defense of qualification work is carried out openly and publicly.

Table 2 Correspondence matrix of learning outcomes and competencies defined by the Standard

	Table 2 Co	rresp		uci	100	1116		IA U				g o peter		UIIIV	co a	iiu (	COII	.pc		CIC	<del>y</del> u									peten	Ces			
Програмні результати			1	2	3	4	5	6	7		9		11	12	13	14	15	16	1	2	3	4	5	6	7	7	8	9	10	11	12	13	14	15
	навчання																											-	·					
		Integral competence																											 					
		03																																
1	PRS 1. Know your rights and responsibilities as a member of society, to realize the values of civil society, the rule of law, human rights and freedoms and citizen in Ukraine.	+	X	X							X				X			X						X								X		
2	To maintain moral, cultural, scientific values and multiply the achievements of society, use different types and forms of motor activity to conduct a healthy lifestyle.	+		X			X				X				X		X							X										
3	Demonstrate the knowledge of theories, methods and functions of management, modern leadership concepts.	+			X	X	X				X			X							X	X	X		X	X		X	X	X	X			X
4	Demonstrate problems for identifying problems and substantiation of managerial decisions.	+			X	X	X				X	X	X	X				X		Х	X		Х		X	X					X			
5	Describe the content of functional areas of organization.	+																	X	X	X	X	X											
6	To identify search skills, collecting and analyzing information, calculation of indicators for substantiation of managerial decisions.	+			X	X																									X			
7	To identify organizational design skills.	+				X	X														X	X					X	X						
8	Apply management methods to ensure the effectiveness of the organization.	+					X																X		X	X								
9	Demonstrate the skills of interaction, leadership, and command work.	+								X																		X	X	X			X	X
10	Have a skill to substantiate effective instruments to motivate the personnel of the organization.	+				X											X						X					X	X	X			X	Х
11	Demonstrate the skills of analyzing the situation and the implementation of communication in various fields of organization.	+											X															X		Х				
12	Evaluate the legal, social and economic consequences of the organization's functioning.	+	X															X						X								X		
13	Communicate in oral and written forms by public and foreign languages.	+						X	X						X	X												X						
14	Identify the reasons for stress, adapt yourself to the team members to a	+					X			X			X	X														X					X	Х

	stress situation, and find means to														I	1										
	neutralize it.																									
15	Demonstrate the ability to act socially responsibly and publicly deliberately on the basis of ethical reasons (motives), respect for diversity and intercultural.	+											X	X	X	X				Х						
16	Demonstrate self-work skills, flexible thinking, openness to new knowledge, is critical and self-critical.	+			X					X		X														
17	Perform research individually and / or in a group under the leadership of the leader.	+					X				X	X										X				X
18	Analyze indicators of development of management objects in the conditions of implementation of sustainable development programs.	+	X	X			X					X			х					X					X	
19	Use modern information technologies in the management of resources and databases to substantiate management decisions regarding the choice of innovative technologies in agricultural enterprises.	+		X					X	X														Х		
20	Demonstrate the ability to ensure legal justification, financial expediency, customs and logistical support and safety of business operations of economic entities on the markets of agricultural products and food.	+				X	X						X	X			X	X	X		X	X			X	

Table 2 Matrix of providing program learning outcomes (PLO) with the relevant components of the educational program

Program learning outcomes	MC 1	MC 2	MC 3	MC 4	MC 5	9 DW	MC 7	MC 8	MC 9	MC10	MC11	MC 12	MC 13	MC 14	MC 15	MC 16	MC 17	MC 18	MC 19	MC 20	MC 21	MC 22	MC 23	MC 24	MC 25	MC 26	MC 27	MC 28	MC 29	MC 30	MC 31	MC 32	MC 33	MC 34
PLO 1	X			X																										X	X			
PLO 2	X			X																										X	X			
PLO 3														X							X			X							X	X	X	
PLO 4						X							X	X	X					X		X						X				X		X
PLO 5											X		X		X	X	X			X							X		X		X		X	X
PLO 6		X											X	X	X	X	X	X	X	X			X		X						X	X		X
PLO 7									X													X						X				X	X	X
PLO 8														X							X						X		X				X	X
PLO 9																					X			X										
PLO 10																					X													
PLO 11			X																															
PLO 12						X	X	X	X			X	X				X			X						X					X	X	X	
PLO 13			X		X																													X
PLO 14																					X	X		X										
PLO 15				X																			X		X							X	X	X
PLO 16	X	X																				X									X			X
PLO 17		X																						X				X			X	X	X	X
PLO 18																			X	X					X		X		X	X			X	X
PLO 19									X	X	X							X					X					X	X					X
PLO 20												X				X		_							X	X			X					

